FUTURE LEADERSHIP FOUNDATION FINANCIAL STATEMENTS DECEMBER 31, 2016



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ACCOUNTANTS' COMPILATION REPORT

To the Board of Directors of Future Leadership Foundation Jefferson City, Missouri

Management is responsible for the accompanying financial statements of Future Leadership Foundation (a nonprofit organization), which comprise the statements of financial position as of December 31, 2016 and 2015, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements in accordance with accounting principles generally accepted in the United States of America. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements, nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on these financial statements.

Williams-Keepers LLC Jefferson City, Missouri

William - Keen LLC

September 26, 2017

FUTURE LEADERSHIP FOUNDATION STATEMENTS OF FINANCIAL POSITION As of December 31, 2016 and 2015

	2016		2015		
ASSETS				<u> </u>	
Current Assets					
Cash and cash equivalents	\$	55,962	\$	46,371	
Investments		1,857		1,754	
Accounts Receivable		-		1,891	
Total assets	\$	57,819	\$	50,016	
LIABILITIES AND NET ASSETS					
Current Liabilities					
Accounts Payable	\$	2,276	\$	561	
Funds Held for Others		5,070		3,750	
Total current liabilities		7,346		4,311	
Net Assets					
Unrestricted: Undesignated		20,105		18,497	
Unrestricted: Board Designated for Executive Leadership		8,842		8,704	
Total unrestricted net assets		28,947		27,201	
Temporarily Restricted		14,669		11,750	
Permanently Restricted		6,857		6,754	
Total net assets		50,473		45,705	
Total liabilities and net assets	\$	57,819	\$	50,016	

FUTURE LEADERSHIP FOUNDATION STATEMENT OF ACTIVITIES For the Year Ended December 31, 2016 (with summarized totals for the year ended December 31, 2015)

	Un	restricted	Temporarily Permanently Restricted Restricted				2015 Total		
Revenues							,		
Contributions Income									
General Contributions	\$	21,253	\$	· -	\$ -	\$	21,253	\$	27,633
Trip Participant		-		-	-		-		10,958
Ukraine		-		51,931	-		51,931		36,158
Lithuania		-		2,660	-		2,660		-
Guatemala		-		-	-		-		5,000
Pakistan		-		-	-		-		620
Belarus		-		-	-		-		750
Distance Learning		-			100		100		800
Hatfield Endowment		-		20.040	100		100		-
iPad Initiative		-		39,848	-		39,848		-
Global Leadership Administrative Fees		1 527		2,257	-		2,257		2.050
Product Sales		1,527 90		-	-		1,527 90		2,950
Events and Meetings		495		-	-		495		535 420
Investment Return (Loss)		100		-	3		103		
Net Assets Released from Restrictions		93,777		- (02 777)	3		103		(63)
Net Assets Released from Restrictions		93,111		(93,777)	 				
Total Revenues		117,242		2,919	 103		120,264		85,761
Expenses									
Program Expenses									
Participant Trip Cost		1,763		-	-		1,763		10,989
Ukraine		51,743		-	-		51,743		45,256
Lithuania		2,660		-	-		2,660		-
Guatemala		(384)		-	-		(384)		3,615
Pakistan		-		-	-		-		350
Belarus		-		-	-		-		800
El Salvador		800		-	-		800		-
Distance Learning		38		-	-		38		8,700
Program Development		380		-	-		380		2,053
Executive Leadership		2,000		-	-		2,000		-
iPad Initiative		36,921		-	-		36,921		-
Global Leadership		194_			 		194		
Total Program Expenses		96,115			 		96,115		71,763
Fundraising Expenses									
Advertising		-		-	-		-		845
Constituent Communication		3,450			 _		3,450		2,805
Total Fundraising Expenses		3,450			 		3,450		3,650
Administrative Expenses									
Accounting		1,500		-	-		1,500		1,500
Technology Support and Software		5,404		-	-		5,404		4,974
Business Fees and Permits		721		-	-		721		769
Contract Services		1,607		-	=		1,607		3,522
Board Expenses		3,742		-	-		3,742		3,184
Insurance		452		-	-		452		452
Staff Expenses		709		-	-		709		2,488
Postage		318		-	-		318		295
Other Expenses		805		-	-		805		1,200
Office Expenses		257		-			257		744
Telephone Services		166		-	-		166		309
Miscellaneous		250		-	 -		250		
Total Administrative Expenses		15,931			 		15,931		19,437
Total Expenses		115,496			 -		115,496		94,850
Change in Net Assets		1,746		2,919	103		4,768		(9,089)
Net Assets, Beginning of Year	<u>.</u>	27,201		11,750	6,754		45,705		54,794
Net Assets, End of Year	\$	28,947	\$	14,669	\$ 6,857	\$	50,473	\$	45,705

FUTURE LEADERSHIP FOUNDATION STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2015

	Un	restricted	Temporarily Permanen		-			
Revenues								
Contributions Income								
General Contributions	\$	27,633	\$	-	\$	_	\$	27,633
Trip Participant		-		10,958		-		10,958
Ukraine		-		36,158		-		36,158
Guatemala		-		5,000		-		5,000
Pakistan		-		620		-		620
Belarus		-		750		-		750
Distance Learning		2.050		800		-		800
Administrative Fees		2,950		-		-		2,950
Product Sales		535		-		-		535
Events and Meetings		420		-		-		420
Investment Return (Loss) Net Assets Released from Restrictions		69,710		(69,710)		(63)		(63)
Total Revenues	-	101,248		(15,424)		(63)		85,761
Expenses								
Program Expenses								
Participant Trip Cost		10,989		-		-		10,989
Ukraine		45,256		-		-		45,256
Guatemala		3,615		-		-		3,615
Pakistan		350		-		-		350
Belarus		800		-		-		800
Distance Learning		8,700		-		-		8,700
Program Development		2,053					<u></u>	2,053
Total Program Expenses		71,763		-				71,763
Fundraising Expenses								
Advertising		845		-		-		845
Constituent Communication		2,805		-				2,805
Total Fundraising Expenses		3,650		-		-		3,650
Administrative Expenses								
Accounting		1,500		-		-		1,500
Technology Support and Software		4,974		-		-		4,974
Business Fees and Permits		769		-		-		769
Contract Services		3,522		-		-		3,522
Board Expenses		3,184		-		-		3,184
Insurance		452		-		-		452
Staff Expenses		2,488		-		-		2,488
Postage		295		-		-		295
Other Expenses		1,200		-		-		1,200
Office Expenses		744		-		-		744
Telephone Services		309						309
Total Administrative Expenses		19,437		-				19,437
Total Expenses		94,850						94,850
Change in Net Assets		6,398		(15,424)		(63)		(9,089)
Net Assets, Beginning of Year		20,803		27,174		6,817		54,794
Net Assets, End of Year	\$	27,201	\$	11,750	\$	6,754	\$	45,705

FUTURE LEADERSHIP FOUNDATION STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2016 and 2015

	2016		2015		
CASH FLOW FROM OPERATING ACTIVITIES					
Change in net assets	\$	4,768	\$	(9,089)	
Adjustments to reconcile change in net assets to net cash flows					
provided (used) by operating activities:					
Investment (gains) losses		66		63	
Adjustments for changes in operating assets and liabilities:					
Accounts Receivable		1,891		(1,080)	
Prepaid Expenses		-		47	
Accounts Payable		1,715		(6,620)	
Funds Held for Others		1,320		3,750	
Net cash provided (used) by operating activities		9,760		(12,929)	
CASH FLOW FROM INVESTING ACTIVITIES					
Purchase of Investments		(169)		(100)	
Net cash (used) by investing activities		(169)		(100)	
Net change in cash and cash equivalents		9,591		(13,029)	
Cash and cash equivalents, beginning of year		46,371		59,400	
Cash and cash equivalents, end of year	\$	55,962	\$	46,371	

FUTURE LEADERSHIP FOUNDATION

NOTES TO FINANCIAL STATEMENTS

1. SIGNIFICANT ACCOUNTING POLICIES

Nature of activities: The Future Leadership Foundation (the Foundation) is a mission-based, nonprofit organization that facilitates the development of Christian leaders around the world. The Foundation uses short-term volunteers to meet the expressed needs of Christian ministries, such as churches, seminaries, and national leadership councils. The donated time from such volunteers does not meet the criteria for financial statement recognition.

Basis of Accounting: The financial statements of the Foundation have been prepared on the accrual basis of accounting; therefore, revenues are recognized when earned and expenses are recognized when incurred.

Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Financial statement presentation: The Foundation reports information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted and permanently restricted, based upon the existence or absence of donor stipulations on contributions received. All contributions received, unless restricted by the donor, are considered to be unrestricted, including contributions stipulated for use consistent with the basic purpose of the Foundation. Contributions with more specific donor stipulations are reported as restricted. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of revenues and expenses as net assets released from restrictions. Contributions with permanent donor restrictions typically require that the corpus of the contribution be invested with earnings either unrestricted or temporarily restricted.

Cash and Cash Equivalents: The Foundation considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

Concentration of Credit Risk: Financial instruments that potentially subject the Foundation to concentrations of credit risk consist principally of cash. The Foundation places its cash with credit worthy high-quality financial institutions. At December 31, 2016 and 2015, the Foundation had no balances in excess of FDIC Insurance. The Foundation has not sustained any losses due to exposure noted above.

Program and Supporting Services: The following program and supporting services are included in the accompanying statement of activities:

Program Services: Includes direct expenses to achieve Foundation and program goals.

Fundraising: Includes expenses generated from events to raise income for the Foundation.

Administrative: Includes direct expenses necessary to coordinate and administer program services and to manage the financial responsibilities of the Foundation.

Tax Status: The Foundation is exempt from federal and state income taxes under Internal Revenue Code Section 501(c)(3) and similar provisions of the State Code. The Form 990 and taxable status of the Foundation are subject to examination by the Internal Revenue Service for open tax years, which as of the date of this report are the years 2013 through 2016. Interest and penalties incurred, if any, related to annual Form 990 filings are reported as other administrative expenses in the accompanying statement of activities.

Subsequent events: Events that have occurred subsequent to December 31, 2016 have been evaluated through September 26, 2017, which represents the date the Foundation's financial statements were available to be issued.

2. RESTRICTIONS ON NET ASSETS

The nature of donor stipulations on temporarily restricted and permanently restricted net assets as of December 31 was as follows:

	2016	2015		
Temporarily Restricted Net Assets:				
Belarus Church Partnership	\$ -	\$ 42		
Ukraine Leadership Training	818	118		
Ukraine Macedonia Project	3,267	4,167		
Ukraine Seminary	388	-		
Moldova	367	367		
Pakistan	270	270		
Guatemala	1,564	1,180		
El Salvador	275	1,075		
Lithuania	20	20		
Distance Learning	62	100		
Grant Acquisition	148	148		
Trip Participant	2,500	4,263		
Global Leadership Summit Scholarship	2,063	-		
iPad Initiative	2,927	-		
Total	\$ 14,669	\$ 11,750		
Permanently Restricted Net Assets:				
Hatfield Endowment Fund	\$ 6,857	\$ 6,754		

3. FUNCTIONAL ALLOCATION OF EXPENSES

The costs of providing the various programs and activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

4. INVESTMENTS

Investments are carried at fair value and are summarized below at December 31:

			2016			
		Cost	Gross Unrealized Gains (Losses)	Fair Value		
Mutual Funds	\$	1,769	\$ 88	\$ 1,857		
	2015					
			Unrealized	Fair		
	Cost		Gain (Losses)	Value		
Mutual Funds	\$	1,600	\$ 154	\$ 1,754		