# FUTURE LEADERSHIP FOUNDATION FINANCIAL STATEMENTS DECEMBER 31, 2013



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#### ACCOUNTANTS' COMPILATION REPORT

To the Board of Directors of Future Leadership Foundation Jefferson City, Missouri

We have compiled the accompanying statement of financial position of Future Leadership Foundation (a nonprofit organization) as of December 31, 2013, and the related statements of activities and cash flows for the year then ended. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing, and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the compilation in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

March 28, 2014

Williams - Keepers LLC

## FUTURE LEADERSHIP FOUNDATION STATEMENT OF FINANCIAL POSITION As of December 31, 2013

### ASSETS

| Current Assets  |    |        |
|---|----|--------|
| Cash and cash equivalents                               | \$ | 29,848 |
| Investments   | Ψ  | 1,623  |
| Total assets  | \$ | 31,471 |
| LIABILITIES AND NET ASSETS                              |    |        |
| Current Liabilities                                     |    |        |
| Accounts Payable  | \$ | 2,763  |
| Payroll Taxes   |    |        |
| Total current liabilities                               | _  | 2,763  |
| Net Assets  |    |        |
| Unrestricted: Undesignated                              |    | 6,210  |
| Unrestricted: Board Designated for Executive Leadership |    | 2,578  |
| Unrestricted: Board Designated for Hatfield Endowment   |    | 1,734  |
| Total unrestricted net assets                           |    | 10,522 |
| Temporarily Restricted                                  |    | 18,186 |
| Total net assets  |    | 28,708 |
| Total liabilities and net assets                        | \$ | 31,471 |

# FUTURE LEADERSHIP FOUNDATION STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2013

|                                       |    | restricted     | emporarily<br>Restricted |    | Total  |
|---------------------------------------|----|----------------|--------------------------|----|--------|
| Revenues                              | -  |                |                          |    | Total  |
| Contributions Income                  |    |                |                          |    |        |
| Ukraine                               | \$ | =              | \$<br>23,217             | \$ | 23,217 |
| Participant Trip Cost                 |    | į.             | 18,116                   |    | 18,116 |
| General Contributions                 |    | 15,485         | <u> </u>                 |    | 15,485 |
| Leadership Coaching Event             |    | -              | 12,275                   |    | 12,275 |
| Belarus                               |    | *              | 7,986                    |    | 7,986  |
| Pastors Retreat                       |    | <del>(</del> # | 6,000                    |    | 6,000  |
| Administrative Income                 |    | 642            | * · ·                    |    | 642    |
| Moldova                               |    |                | 600                      |    | 600    |
| Hatfield Endowment                    |    | 125            | -                        |    | 125    |
| Unrealized Gain/Loss on Investments   |    | 137            |                          |    | 137    |
| Interest/Investment Income            |    | 67             | 2                        |    | 67     |
| Net Assets Released from Restrictions |    | 53,997         | (53,997)                 |    | 07     |
| Total Revenues                        |    | 70,453         | <br>14,197               | _  | 94.650 |
|                                       |    | 70,433         | 14,197                   |    | 84,650 |
| Expenses                              |    |                |                          |    |        |
| Program Expenses                      |    |                |                          |    |        |
| Participant Trip Cost                 |    | 18,139         | -                        |    | 18,139 |
| Ukraine                               |    | 14,444         |                          |    | 14,444 |
| Church Coaching                       |    | 8,500          | 15                       |    | 8,500  |
| Belarus                               |    | 6,268          |                          |    | 6,268  |
| Office Expenses                       |    | 14             |                          |    | 14     |
| Total Program Expenses                |    | 47,365         | <br>-                    |    | 47,365 |
| Fundraising Expenses                  |    |                | (7)                      |    |        |
| Advertising                           |    | 1,075          |                          |    | 1,075  |
| Stationary                            |    | 727            | -                        |    | 727    |
| Constant Contact                      |    | 396            | (iii)                    |    | 396    |
| Other Fundraising Expenses            |    | 205            |                          |    | 205    |
| Postage                               |    | 170            |                          |    | 170    |
| Total Fundraising Expenses            |    | 2,573          | <br>-                    |    | 2,573  |
| Administrative Expenses               |    |                |                          |    |        |
| Accounting                            |    | 4,520          | (20)                     |    | 4,520  |
| Computer Database                     |    | 2,103          |                          |    | 2,103  |
| Strategic Initiatives                 |    | 1,850          | _                        |    | 1,850  |
| Technology Support                    |    | 1,290          |                          |    | 1,290  |
| Wages                                 |    | 1,084          |                          |    | 1,084  |
| Board Expenses                        |    | 1,036          | 200                      |    | 1,034  |
| Fees                                  |    | 738            | 120                      |    | 738    |
| Insurance                             |    | 410            |                          |    | 410    |
| Staff Expenses                        |    | 363            |                          |    |        |
| Postage                               |    | 178            | -                        |    | 363    |
| Other Administrative Expenses         |    | 37             |                          |    | 178    |
| Payroll Taxes                         |    |                | 1.5                      |    | 37     |
| Office Expenses                       |    | 83             | ÷5                       |    | 83     |
| Meetings and Events                   |    | 76             | · ·                      |    | 76     |
| Telephone Services                    |    | 75             | 3                        |    | 75     |
| Total Administrative Expenses         |    | 73             | <br>                     | -  | 73     |
| 57                                    | -  | 13,916         |                          |    | 13,916 |
| Total Expenses                        | -  | 63,854         | *                        |    | 63,854 |
| Change in Net Assets                  |    | 6,599          | 14,197                   |    | 20,796 |
| Net Assets, Beginning of Year         | _  | 3,923          | 3,989                    | _  | 7,912  |
| Net Assets, End of Year               | \$ | 10,522         | \$<br>18,186             | \$ | 28,708 |

# FUTURE LEADERSHIP FOUNDATION STATEMENT OF CASH FLOWS

## For the Year Ended December 31, 2013

| CASH FLOW FROM OPERATING ACTIVITIES                             |    |                      |
|---|----|----------------------|
| Change in net assets  | \$ | 20,796               |
| Adjustments to reconcile change in net assets to net cash flows |    |                      |
| provided by operating activities:                               |    |                      |
| Investment gains  |    | (137)                |
| Adjustments for changes in operating assets and liabilities:    |    | #200.5.50 <b>#</b> 0 |
| Accounts Payable  |    | 1,316                |
| Accrued Payroll Liabilities                                     |    | (369)                |
| Net cash provided by operating activities                       |    | 21,606               |
| CASH FLOW FROM INVESTING ACTIVITIES                             |    |                      |
| Purchase of Investments   |    | (190)                |
| Net cash (used) by investing activities                         | -  | (190)                |
| Net change in cash and cash equivalents                         |    | 21,416               |
| Cash and cash equivalents, beginning of period                  |    | 8,432                |
| Cash and cash equivalents, end of period                        | \$ | 29,848               |

#### FUTURE LEADERSHIP FOUNDATION

#### NOTES TO FINANCIAL STATEMENTS

#### 1. SIGNIFICANT ACCOUNTING POLICIES

Nature of activities: The Future Leadership Foundation (the Foundation) is a mission-based, nonprofit foundation that facilitates the development of Christian leaders in Eastern Europe and around the world. The Foundation uses teams of short-term volunteers to meet the expressed needs of Eastern European churches. The donated time from such volunteers does not meet the criteria for financial statement recognition.

Basis of Accounting: The financial statements of the Foundation have been prepared on the accrual basis of accounting; therefore, revenues are recognized when earned and expenses are recognized when incurred.

Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Financial statement presentation: The Foundation reports information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted and permanently restricted, based upon the existence or absence of donor stipulations on contributions received. All contributions received, unless restricted by the donor, are considered to be unrestricted, including contributions stipulated for use consistent with the basic purpose of the Foundation. Contributions with more specific donor stipulations are reported as restricted. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction in accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of revenues and expenses as net assets released from restrictions. Contributions with permanent donor restrictions typically require that the corpus of the contribution be invested with earnings either unrestricted or temporarily restricted. The Foundation had only unrestricted and temporarily restricted net assets as of December 31, 2013.

Cash and Cash Equivalents: The Foundation considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

Concentration of Credit Risk: Financial instruments that potentially subject the Foundation to concentrations of credit risk consist principally of cash. The Foundation places its cash with credit worthy high-quality financial institutions. At December 31, 2013, the Foundation had no balances in excess of FDIC Insurance. The Foundation has not sustained any losses due to exposure noted above.

*Program and Supporting Services:* The following program and supporting services are included in the accompanying statement of activities:

Program Services: Includes direct expenses to achieve Foundation and program goals.

Fundraising: Includes expenses generated from events to raise income for the Foundation.

Administrative: Includes direct expenses necessary to coordinate and administer program services and to manage the financial responsibilities of the Foundation.

Tax Status: The Foundation is exempt from federal and state income taxes under Internal Revenue Code Section 501(c)(3) and similar provisions of the State Code. The Form 990 and taxable status of the Foundation are subject to examination by the Internal Revenue Service for open tax years, which as of the date of this report are the years 2010 through 2013. Interest and penalties incurred, if any, related to annual Form 990 filings are reported as other administrative expenses in the accompanying statement of activities.

Subsequent events: Events that have occurred subsequent to December 31, 2013 have been evaluated through March 28, 2014, which represents the date the Foundation's financial statements were available to be issued.

#### 2. RESTRICTIONS ON NET ASSETS

The nature of donor stipulations on temporarily restricted net assets as of December 31, 2013 was as follows:

| Ukraine                    | \$ | 9,409  |
|----------------------------|----|--------|
| Guatemala                  |    | 6,000  |
| Belarus House of Mercy     |    | 300    |
| Belarus Church Partnership |    | 1,232  |
| Participant Trip           |    | 538    |
| Moldova                    |    | 600    |
| Hope Project               |    | 100    |
| Choir                      | 82 | 7      |
| Total                      | \$ | 18,186 |

#### 3. FUNCTIONAL ALLOCATION OF EXPENSES

The costs of providing the various programs and activities have been summarized on a functional basis in the statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

#### 4. INVESTMENTS

Investments are carried at fair value and are summarized below at December 31, 2013;

| Cost        | Unre          | ealized    | ,                              | Fair<br>Value       |  |
|-------------|---------------|------------|--------------------------------|---------------------|--|
| \$<br>1,450 | \$            | 173        | \$                             | 1,623               |  |
| \$          | Cost \$ 1,450 | Cost Gains | Cost Unrealized Gains (Losses) | Cost Gains (Losses) |  |

#### 5. FAIR VALUE MEASUREMENTS

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. For assets and liabilities required to be reported at fair value, accounting principles prescribes a framework for measuring fair value and financial statement disclosures about fair value measurements. A fair value hierarchy has been established that distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Levels 1 and 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy).

The fair value hierarchy is as follows:

| Level 1 | Valuation is based upon quoted prices (unadjusted) in active markets for identical assets or liabilities that the Foundation has the ability to access.   |
|---------|---|
| Level 2 | Valuation is based upon quoted prices for similar assets and liabilities in active markets, as well as inputs that are observable for the asset or liability (other than quoted prices), such as interest rates, foreign exchange rates, and yield curves that are observable at commonly quoted intervals. |
| Level 3 | Valuation is generated from model-based techniques that use at least one significant assumption based on unobservable inputs for the asset or liability, which are typically based on an entity's own assumptions, as there is little, if any, related market activity.                                     |

In instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, the level in the fair value hierarchy within which the entire fair value measurement falls is based on the lowest level input that is significant to the fair value measurement in its entirety. The Foundation's assessment of the significance of a particular input to the fair value measurement in its entirety requires judgment, and considers factors specific to the asset or liability.

The Company's assets measured at fair value on a recurring basis as of December 31, 2013, aggregated by the level in the fair value hierarchy within which those measurements fall, are as follows:

|                           | 2013        |    |                 |    |       |         |   |
|---------------------------|-------------|----|-----------------|----|-------|---------|---|
| Description               | <br>Total   | L  | Level 1 Level 2 |    | vel 2 | Level 3 |   |
| Investments: mutual funds | \$<br>1,623 | \$ | 1,623           | \$ | -     | \$      | - |

Level 1 classifications for the Foundation consist of mutual funds based on readily determinable fair values based upon quoted prices in active markets.